



**RUTGERS**

Office of Research and  
Economic Development

**To:** Rutgers University Research Community

**From:** S. David Kimball, Senior Vice President for Research & Economic Development

**Date:** April 23, 2020

**Re:** Developing Plans to Restart Research Laboratories

As communicated on [March 25th](#) and in subsequent emails from your chancellor units, the only research activities currently being carried out are those deemed critical to Rutgers University. It is essential that we continue to abide by this policy even as we build a path forward to restart research activities in a phased manner.

We are carefully working to develop a comprehensive plan for ramping up research activities that involves all aspects of university function beyond research, including legal, medical, human resources, communications, finance and academic affairs. Our goal is to finalize and share those plans as soon as feasibly possible, hopefully by early May. In the interim, we are continuing our dialogue with university research leaders and faculty to craft the best and safest possible strategy to reinvigorate Rutgers research.

I thank you for your patience and your willingness to help in this significant effort.

A handwritten signature in dark ink, appearing to read "S. David Kimball".

**S. David Kimball**